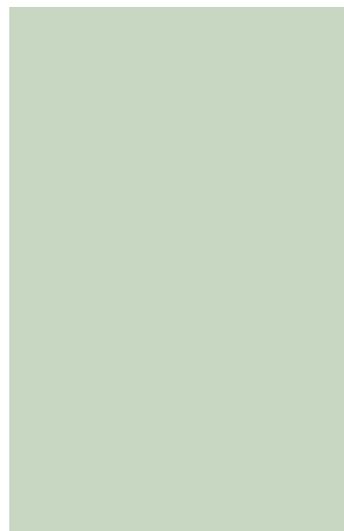




**NATIONAL TRUST**  
South Australia



**ANNUAL REPORT**  
2019 – 2020






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## PRESIDENT'S INTRODUCTION

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### A TUMULTUOUS YEAR

The year 2019 to 2020 will go down in history as tumultuous for all of us.

Advocacy has been a core focus of the Trust in 2019 – 2020. On 4 July the campaign to save a rare remnant of Port Adelaide's waterfront was lost with Shed 26 demolished after Minister Speirs directed the SA Heritage Council to remove it from the State Heritage Register. Not all of you will agree that Shed 26 was worth saving but its distinctive sawtooth roof was a landmark on the Port Adelaide foreshore that to date remains an empty space.

In late 2019 the Trust joined forces with Community Alliance SA and like-minded organisations and individuals to form *Protect our Heritage Alliance* to campaign for better protection of our state's heritage buildings, our trees and our green space under the draft Planning and Design Code. Protect our Heritage continues to be ably led by Emeritus Professor Warren Jones AO to whom we are indebted for his unswerving commitment to the heritage cause.

In the past year the Trust also advocated to save two beach headlands in Flinders Chase National Park from development that included accommodation complexes. This campaign resulted in court proceedings and is listed for trial in 2021.

In January 2020, the North Adelaide Baptist Church honored the Trust with its magnificent gift of their church properties at Tynte Street North Adelaide. The majestic and elegant church building, which opened in 1870, is described as Venetian in style and has outstanding acoustics. On behalf of the Trust I want to put it on record that the gift of the Baptist Church and its surrounding land is the most generous bequest in

the Trust's history for which we are exceedingly grateful. The church building needs considerable restoration work, and as its new custodian, we plan to launch a tax-deductible appeal to raise funds to conserve it for the benefit of all South Australians.

In early 2020 coronavirus crept into Australia. In South Australia government restrictions were quickly put in place that meant that the Trust had to postpone many events and close all our museums and historic buildings to the public. The Federal government's subsequent decision to commence JobKeeper payments made a very significant difference to our Covid caused dwindling cash flow.

In June, after months of nervous anticipation, the Trust was informed that it was entitled to a grant of \$6.594 million from the Federal government for our proposed tourism experience, the Silver to Sea Way. The project aims to deliver a capital works program to conserve, interpret and regenerate heritage assets along the original railway line from Port Pirie to Peterborough. This is the largest grant fund the Trust has ever received and we cannot wait to commence the works together with our partners the Port Pirie, Northern Areas and Peterborough Councils and the Nukunu and Ngadjuri people.

On behalf of our organisation, my thanks to our members, volunteers, staff, councillors and committees for your continuing support in such difficult times. Our CEO's leadership of staff during the pandemic was outstanding. Without the assistance of you all the Trust would not have managed the past year as well as it did.

Ms Deborah Morgan  
President




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## CEO'S REPORT

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In the past year we have enjoyed some significant highlights as well as experiencing the unexpected and dramatic effects of a global pandemic. We began 2020 receiving the most significant gift in the Trust's history, the North Adelaide Baptist Church complex on Tynte Street, North Adelaide. The church itself is a most extraordinary building, a 150 year old legacy of Adelaide's most prosperous decade and the city's origins as a 'paradise of dissent'. We are deeply honored by the trust placed in us by the church community to become the new custodians of the church and associated buildings.

In March, the Covid-19 pandemic posed a serious and immediate challenge to many of our operations and continues to impact upon our income in many areas. At the time of greatest danger we moved quickly to close our public operations in the interests of the health of our volunteers and staff. We swiftly adapted our back office operations to the new realities of social distancing and remote working. By the end of the 2019-20 year restrictions were being eased and we began to reopen many of our properties. South Australia has been fortunate relative to many other places, but the economic impacts of the pandemic will be with us for years to come.

The pandemic is the type of 'black swan' event for which you can never fully prepare, but our organisation and the people who comprise it adapted quickly and well to changing and uncertain circumstances. I commend everyone for the professional and responsive ways they have handled the challenges of Covid-19.

Before that massive disruption, the 2019-20 year was progressing well, with good attendances at our properties and participation in our public programs and events.

We welcomed the State Government awarding us \$500k for works on eight of our State heritage listed buildings. Smaller grants were received for other minor works and for amenities within our nature reserves. In the coming year we will be making the biggest financial investment in our properties ever.

We continued to advocate strongly for better heritage protection, uniting with other community organisations to form the Protect our Heritage Alliance. Many National Trust members were among signatories to a 14 000 strong petition to Parliament in response to proposed changes to planning laws.

We finished the final month of 2019-20 on a high note with the exciting news that the Commonwealth Government had approved funding of \$6.594m for Stage 1 of the *Silver to Sea Way* heritage tourism project. The Trust, in partnership with three local councils and two Aboriginal nations, will develop a tourism trail along the former rail route from the rich mines of Broken Hill to Port Pirie. This project is a tremendous opportunity to develop new experiences to encourage people to explore this route that tells an important Australian story.

This year has shown that we are capable of rising to meet great and unexpected challenges in a changing and uncertain environment. Once again, I would like to thank all of you - members, supporters, volunteers and staff - for your sustained and committed efforts towards achieving our goals, even in the most trying of circumstances. I would especially like to thank our President and Council for their guidance and support through challenging times. We all look forward to a more normal year ahead.

Dr Darren Peacock  
Chief Executive Officer

## STRATEGIC DIRECTIONS

The Strategic Plan sets the direction and high level objectives for the Trust. For the period to 2020, six strategic objectives have been identified by the Council:

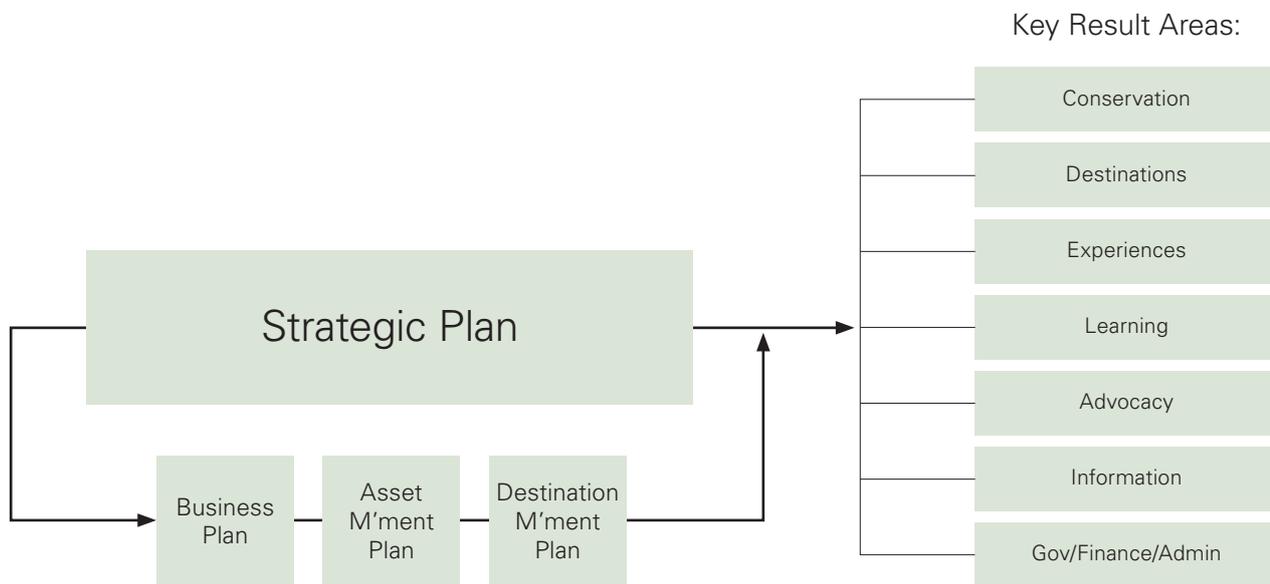
- Being a respected, influential and independent voice for heritage conservation.
- Promoting best practice in heritage protection and conservation.
- Broadening and developing community engagement with heritage conservation.
- Working in partnership.
- Managing our assets for sustainability.
- Building a robust and resilient organisation.

The business planning framework is a tool for planning the activities of our programs, sites and branches, including the development of asset management plans and destination management plans for major sites.

Seven key result areas can be used to set and measure local objectives across conservation, destinations, experiences, learning, advocacy, information and governance, finance and administration.

By applying a consistent planning framework aligned to the Strategic Plan the Trust will be more effective in achieving its purpose in a co-ordinated and integrated way.

## BUSINESS PLANNING FRAMEWORK



# 2020 STRATEGIC PLAN SUMMARY

**Purpose**  
To protect and conserve South Australia’s natural, built and cultural heritage.

**Core activities**  
Advocacy      Conservation      Engagement

**Values**  
Sustainability      Community      Authenticity      Adaptability      Innovation      Integrity

**Vision**  
A community that values and enjoys its heritage as a living part of who we are.

**Strategic Objectives**  
Being a respected, influential and independent voice for heritage conservation  
Promoting best practice in heritage protection and conservation  
Broadening and deepening community engagement with heritage conservation  
Working in partnership  
Managing our assets for sustainability  
Building a robust and resilient organisation

**Strategic Priorities**  
Effective advocacy      Member and public engagement      Valuing our staff and volunteers      Developing skills      Financial strength  
Strategic alliances      Tourism opportunities      Asset management      Improving communications      Education

## BEING A RESPECTED, INFLUENTIAL AND INDEPENDENT VOICE FOR HERITAGE CONSERVATION

The National Trust of South Australia was established as an independent community advocate for the protection and preservation of our built, natural and cultural heritage. For 65 years we have been a public voice for the protection of our heritage through legislation, government policy and public and private investment.

Legislative protections for our built heritage secured in the 1970s and 1980s have, in recent years, come under threat as advocates for unfettered urban development lobby governments to weaken or remove those protections. Regrettably, heritage protections are often incorrectly represented as an impediment to economic activity, when the evidence is quite the opposite. Built heritage in our urban areas attracts and supports diverse economic activity and its preservation creates many highly skilled jobs and attracts significant private investment.

In South Australia, proposed changes to planning and development regulations have taken an unenlightened view about the value of our heritage and the need to protect it. For the past five years, the National Trust and other heritage and community organisations have participated in the public debate about how to protect our heritage within an increasingly development-driven planning system. Progress has been difficult and slow.

The *Planning, Development and Infrastructure Act* passed under the former Labor government has centralised planning and development decisions and greatly reduced the rights of individuals and communities to have input into those decisions. In mid-2019 it became apparent that the intention of the new State Planning Commission was to reduce and undermine heritage protections within the new Planning and Design Code,

the future 'rule book' for planning and development decisions.

Along with a range of other community organisations and concerned individuals the Trust participated in the creation of the Protect our Heritage Alliance, a state-wide campaign to defend regulatory protections for our heritage. The Alliance was launched in September and recruited 14,000 signatories to the Protect our Heritage petition to Parliament about the planning changes, the second largest petition in the history of the state.

The fate of the petition and our heritage protection laws remain in the balance. All members and supporters of the Trust will need to continue to defend the hard-won heritage protections that are now at risk from proposed changes to planning rules.

Although the Environment, Resources and Development Committee of State Parliament completed a public inquiry into South Australia's heritage system in 2019, the recommendations of the Committee appear to have been ignored by the Government. The Trust will continue to advocate for robust and rigorous protections for all of our heritage places and to campaign for a better heritage protection system in accordance with our five-point plan.

Similar challenges exist in protecting our natural heritage. When the State Government allowed a controversial private development within the pristine Flinders Chase National Park, the Trust joined with the widespread community response to oppose it. The tragic Summer bushfires on Kangaroo Island may have seen off that proposed development, but we will continue to be vigilant in protecting the integrity of our national parks and defending their principal purpose of nature conservation.



Images: L: Covid-restricted public protest regarding planning laws. R: Flinders Chase public rally, Parliament House.

## PROMOTING BEST PRACTICE IN HERITAGE PROTECTION AND CONSERVATION

Heritage protection has never been more important or more at risk in the last forty years. Relentless pressure for new development and a poor appreciation of the multifaceted benefits of retaining heritage places, established trees, open spaces and nature reserves mean we must continually be vigilant in protecting what we have but also at the forefront of new approaches to conservation, restoration and regeneration.

As the owner and custodian of 130 heritage places, more than all of the other National Trust organisations in Australia combined, and second only in the world to the National Trust in England in terms of properties managed, we have a huge responsibility and opportunity to develop and demonstrate contemporary best practice in heritage conservation.

Preserving built heritage places is a complex task, which makes use of a range of specialist skills and traditional materials and techniques, many of which are no longer used in contemporary construction. This skill shortage only compounds the impression that heritage places are 'too hard' to look after, or not worth saving.

The Trust aims for best practice in the conservation of its own properties and seeks to assist others to do the same. Skills in a number of traditional building trades are in short supply nationally. A year ago, we launched a new initiative – the Australian Artisan Trades Academy – which will help the Trust and other heritage building owners to undertake cost effective conservation projects and also to train the next generation of tradespeople in heritage conservation skills.

With the acquisition of the North Adelaide Baptist Church, we have a new opportunity and great responsibility to take care of

an outstanding heritage building. One of our first tasks when Covid-19 restrictions allow will be to undertake a major roof and ceiling restoration to this 150-year-old building.

We have for a long time assisted many building owners to fundraise for heritage conservation projects. More recently, through the South Australian Heritage Foundation, we have helped to raise more than \$4m over the past five years. These funds help us and the organisations we support to apply best practice planning and skills to conservation works large and small. In the 2019-20 year we commenced seven new appeals for a range of publicly owned buildings.

We also finalised our policy framework for natural heritage conservation, identifying seven priorities:

- Controlling pest species
- Addressing fragmentation of native vegetation
- Restoring the health of water resources and aquatic ecosystems
- Preserving urban and peri-urban vegetation
- Addressing climate change
- Enhancing community participation
- Increasing investment in the environment

These priorities will guide our own work in our 24 nature reserves and our public advocacy for nature conservation across the state.

We will continue to advocate, undertake and support best practice in managing, preserving and interpreting built and natural heritage places and support the efforts of others to do the same.



Images: L: North Adelaide Baptist Church. R: Working in Malcolm Wicks nature reserve.

## BROADENING AND DEEPENING COMMUNITY ENGAGEMENT WITH HERITAGE CONSERVATION

One of the main ways we seek to build interest and support for heritage conservation is in designing and delivering engaging experiences at heritage places for people of all ages. We aim to ensure that all those who visit our places or who enjoy another experience, such as a special event, tour or performance, or who use our digital platforms, deepen their understanding of our heritage and develop a sense of its value to them. We hope that positive experiences of heritage, from an early age, will encourage future generations to care for the places, stories and artefacts we have preserved.

The Covid-19 pandemic curtailed most of our public facing activities and caused the postponement of the South Australian History Festival and our largest annual event the Pioneer Women's Trail Walk from Hahndorf to Beaumont. Closures for most of our museums extended for more than three months. This provided an opportunity for some to catch up on back-of-house work and to develop new programs and events. It also enabled us to try new forms of engagement such as livestreaming concert performances over the Internet from the North Adelaide Baptist Church.

The Trust's museums, heritage centres, nature reserves and heritage places offer many unique experiences of South Australia's built, natural and cultural heritage. In 2019-20 we welcomed more than 150,000 people into our places and offered them diverse guided and self-guided experiences both indoors and outdoors, despite the Covid-19 restrictions.

Ayers House continues to be a popular draw for children and families, with a series of weekend and school holiday events, as well as traditional school group visits. Our curriculum-based programs are drawing a loyal following from teachers and parents alike. Guided tours of the Old Adelaide Treasury and Z Ward attracted thousands of participants prior to the Covid-19 shutdown, as well as our regular city walking tours.

Outdoor activities have proven popular and working bees on our nature reserves have been able to continue with Covid-safe precautions. Our garden volunteers at Beaumont and Stangate were quick to adapt to social distancing rules and continue their work to prepare for the magnificent Spring garden displays at each property.

We welcomed participants in our corporate volunteering program taking on some arduous work in our nature reserves. By bringing people in even for a one-day volunteering opportunity, new people learn about the work of the Trust and how they can contribute.

Across the state our local branches welcome locals and tourists into our 25 heritage museums and centres and offer a range of volunteering opportunities in research, managing displays and collections and offering guided tours. The Covid-19 shutdown provided an opportunity for some overdue downtime and to attend to back-of-house matters.



Images; Top: Looking into the past at Ayers House.  
Middle: Going underground at the Old Treasury.  
Bottom: Creative inspiration at SALA exhibition.

## WORKING IN PARTNERSHIP

In 2019-20 we continued to build our existing partnerships and to establish new ones. Our collaborations and commercial partnerships help us to do more, connect us with new people and communities and enable us to exchange expertise and resources. As these partnerships develop, new opportunities arise to promote the work of the Trust and to undertake new initiatives.

Most significantly, we were delighted to be awarded funding of \$6.594m from the Commonwealth Government's Building Better Regions fund to undertake Stage 1 of the *Silver to Sea Way* heritage tourism project, linking Port Pirie to Broken Hill along the former railway line that carried the mineral riches of the original BHP mine to the sea. The project is a collaboration with five partner organisations: the Port Pirie, Northern Areas and Peterborough Councils, the Ngadjuri and Nukunu Aboriginal nations and the fourteen towns located along the route. Work on that project will commence by the end of 2020.

Local councils play an important role in heritage protection and management and many work closely with our local branches. In 2019-20 we continued our work with the Goyder Council to advance heritage tourism and to promote the establishment of a heritage and renewables centre of excellence in Burra. We continued our close working relationship with the Copper Coast Council to deliver heritage tourism experiences in the Moonta Mines site. In 2019-20 the Conservation Management Plan for this nationally listed heritage site was completed and has subsequently been recognised with a major funding announcement for conservation works.

We continued the Composer in residence program established in partnership with the Australia Council and the Bundanon Trust and hosted our fourth composer, William Gardiner, at Beaumont

Cottage. The composers have used their time with us for creative work and for workshops and public performances, including at Ayers House, Beaumont House and Z Ward. In 2021, the composer in residence program moves to Collingrove in the Barossa Valley.

Also in a musical vein, we continued our partnership with oboist Celia Craig, who curated another Signature Series of chamber music concerts at Ayers House. We established a new partnership with Recitals Australia, hosting weekly livestreamed concert performances from the newly acquired North Adelaide Baptist Church Hall during the Covid-19 shutdown.

Recognising the value of international networks, we joined the Climate Heritage Network for cultural heritage organisations committing to addressing climate change through their work. Participation in the network will enable us to identify best practice approaches to reducing carbon emissions and tackling climate change.

The Australian Marmalade Awards continued for the fourth year with another successful competition and festival at Beaumont House in October. Despite uncertain weather, we had 300 people in attendance for the presentation of awards, including special guests Jane Hasell-McCosh, founder of the World's Original Marmalade Awards from Dalemmain Estate in England, Ian Smith, Honorary UK Consul in South Australia and radio legend Carole Whitelock as MC.

We continued to enjoy our ongoing sponsorship relationships with Wines by Geoff Hardy and Beerenberg Farm which provide much appreciated refreshments at many of our events.



Images L: Raindance Trio performance by Recitals Australia at North Adelaide Baptist Church. R: Hughes Enginehouse, Moonta Mines site

## MANAGING OUR ASSETS FOR SUSTAINABILITY

Our assets comprise the capital, financial and human resources that underpin our efforts to achieve our purpose. Our built asset portfolio, totalling more than 80 built heritage places and nature reserves, has reached more than \$35m in value. Sustaining such a portfolio is a major challenge, one which the Trust has met with ingenuity, resourcefulness and dedicated hard work for 65 years.

In 2019-20 we began work on a long-term strategy for developing sustainable management plans for our major properties. Traditionally, the management of built heritage properties has been undertaken through the development of Conservation Management Plans, with a strong emphasis on physical conservation works.

While conservation works are inevitable and essential, the traditional Conservation Management Plans pioneered by the National Trust in the 1980s no longer meet the need for long-term planning to ensure sustainability and the achievement of strategic outcomes. Simply conserving a building is not a sufficient end in itself. There is much more to sustainability than just preserving a building's fabric. Social, cultural, economic and environmental factors also need to be considered.

With these thoughts in mind and drawing on the work of American heritage economist Donovan Rypkema, the Trust has developed a methodology based on the principle of regeneration to guide our strategic planning for the future of our properties. This approach uses an holistic approach to understand a property's past and its potential future uses. A thorough examination of issues and opportunities will result in a strategic regeneration plan to guide future use and investment decisions.

Our first regeneration project is being undertaken in respect of Collingrove, an historically significant property in the Barossa Valley, donated to the Trust by the Angas family in the 1970s. In 2019, as we developed the plan, we experimented with a number of new uses- including artist residencies and public performances. With the generous support of the Suzanne Collins Angas Memorial Fund, the accommodation section of Collingrove has been upgraded in anticipation of new use for weekend 'wellness' retreats. The original kitchen has been refurbished ready for active use for cooking classes and demonstrations. Innovative uses and activities will continue to draw new people and new sources of income for the property.

Over the next three years, regeneration plans will be developed for another 10 properties as we establish new use cases and business models to sustain their operation and maximise public access and participation in conservation activities.

We will also share our regeneration approach with our other partners, such as churches and local councils, as they face similar challenges in sustaining and reinventing their heritage assets. In 2019-20 we were engaged by aged care provider Southern Cross Care to produce a regeneration plan for the former Archbishop's residence they own at Myrtle Bank. We also completed initial works on the former Burra National Bank building and the former Police Stables in Robe to prepare each of them for a new public life.

As we develop these plans, we will consider all options for potential future use/s, thoroughly assess conservation requirements and look for partnerships with other community or commercial partners to maximise their future utilisation and sustainability.



Images L: Collingrove in the Barossa Valley R: Former Police Stables in Robe prepared for public new use.

## BUILDING A ROBUST AND RESILIENT ORGANISATION

The National Trust has its roots in the commitment of our founding members to defending and caring for the places, objects and traditions that have enduring cultural significance both now and into the future. To fulfill our mission, we need a strong and resilient organisation.

In 2019-20 we faced unprecedented challenges arising from the Covid-19 pandemic. The response of our staff and volunteers demonstrated once again what a resourceful and adaptable organisation we are. Recognising the immediate health risks to our visitors and to our largely volunteer workforce, the Trust was one of the first cultural organisations in the state to close its public venues in March. Protecting the health of our people was our first concern.

In the following months, we adapted quickly to remote and online working and were able to maintain many back-of-house operations. Although social distancing limited the opportunity to meet, much work continued in branches and at State Office by other means. As the health crisis abated in our state, we prepared for re-opening to the public with the preparation of Covid-safe plans for all of our venues, in preparation for welcoming visitors again in June/July.

The economic impact was immediate and profound on our operations, with a sudden and substantial drop in income. The Commonwealth Government's JobKeeper program provided some support through a wages subsidy for staff. The absence of interstate and international tourists will continue to impact many of our venues, although there has been a pleasing uptick in intrastate regional tourism since reopening began.

Covid-19 has shown that we can adapt quickly and learn how to use new technologies to connect. As well as promoting remote working and video conferencing for meetings, this year we also

implemented a VOIP telephone network for our Adelaide sites, providing cost savings and a more integrated and responsive phone service for our customers and members.

We have continued work developing an online portal for our volunteers to register, identify project and work opportunities, to track their hours and to access information resources. This will be fully implemented in the coming year to support prospective, new and existing volunteers across the Trust to maximise their contribution and professional development.

Prior to the disruptions of Covid-19, we ran two workshops in the Limestone Coast region, in partnership with local councils and tourism bodies, covering heritage tourism and storytelling skills. With the assistance of a project grant from SA Health members of the Gawler and Clare branches participated in a yearlong skills development project to create a podcasting service for the National Trust sharing the stories of their communities. The "Our Town" podcast series was launched with 14 episodes produced by our newly skilled local broadcasters.

In 2019-20, we continued to improve our financial systems and processes and to integrate financial information across the Trust. There is significant potential to simplify and make our financial management more efficient, making use of 'cloud-based' information technology for financial transactions and reporting. Our financial position also underpins our organisational resilience. Despite the financial disruptions of Covid-19 we remain in a strong financial position overall, with our net assets climbing to \$40m for the first time.

In the coming year we will continue to develop our organisational capabilities through training, innovation and the use of new technologies in our work.



Images: Podcasting workshop at Gawler; Heritage Tourism Workshop in Limestone Coast region.

## OUR PEOPLE AND PLACES

### BRANCHES

National Trust Branch members preserve and manage buildings, reserves and collections throughout South Australia.

Many present public programs through museums, tours and events. Some Branches are primarily focussed on advocacy work to protect heritage places and most participate in local as well as state-wide events such as the South Australian History Festival.

There are 45 local area branches:

Burnside	Whyalla	Renmark	Penola	Strathalbyn
Gawler	Auburn	Waikerie	Robe	Victor Harbor
Port of Adelaide	Burra	Beachport	Coromandel Valley	Willunga
Tea Tree Gully	Clare	Glencoe	Goolwa	Ardrossan
Ceduna	Jamestown	Keith	Hahndorf	Central Yorke Peninsula
Cleve	Port Pirie	Kingston SE	Kingscote KI	Kadina
Koppio	Barmera	Millicent	Mount Barker	Minlaton
Streaky Bay	Berri	Mount Gambier	Penneshaw	Moonta
Tumby Bay	Overland Comer	Naracoorte	Port Elliot	Wallaroo

### NATURE RESERVES

The Trust manages 24 nature reserves across South Australia representing a variety of ecosystems and encompassing a total area of approximately 1, 500 hectares.



## VOLUNTEERS AND MEMBERS

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The National Trust of South Australia is a membership-based community organisation, which relies on the support of its members for membership funds, for participation in advocacy campaigns and in public programs and events. The generosity of members and partners enables the Trust to achieve its goals and helps promote the conservation of the natural and built heritage assets of South Australia.

As at 30 June 2020 the Trust had 2,594 memberships, many of which are household memberships consisting of more than one person. There were 215 new memberships in 2019/20. Member benefits include free entry to National Trust properties world-wide and a quarterly magazine about South Australian heritage issues.

Volunteers are a vital part of the organisation. In 2019/20 more than 1,100 volunteers across the State generously donated many hours of work to maintaining and looking after National Trust collections, reserves and buildings and to managing tours and events promoting awareness of the rich heritage of South Australia. The economic value of this contribution can be estimated at more than \$2.5m annually.

This year has seen the work of many volunteers severely curtailed by the Covid-19 pandemic. Between the end of March and the beginning of July 2020, many museums were forced to close their doors to visitors. However, our resilient volunteers have come back stronger than ever, with a number of museums receiving record crowds of SA tourists once the restrictions were lifted. Volunteering for working bees in National Trust Reserves has been stronger than ever, with volunteers able to socially distance with ease. More visitors than ever before were keen to explore their own backyards and rediscover the natural heritage to be found in our reserves.

We would like to acknowledge all volunteers for the work they have done, and continue to do, for the benefit of the National Trust and thank them wholeheartedly for their generosity and dedication.



Top: Volunteers at Nurragi Reserve.  
Middle: Judging the marmalades at Beaumont House.  
Bottom: Moonta Miners' Cottage.

## 2019 VOLUNTEER AWARD RECIPIENTS

In 2019 the National Trust of South Australia (NTSA) continued to offer internal awards recognising volunteer service, but widened the awards system to include recognition for special projects and achievements by individuals and branches. The categories of awards now offered are: **NTSA Service Awards** for 10, 15 and 20+ years of service to the Trust; **Achievement Award** for a heritage related project or other achievement; and the **President's Award** for outstanding service to the Trust.

The following people received awards under these three categories for their service and commitment to NTSA:

### NTSA SERVICE AWARD

#### Anne Boulter

Anne has been involved with the Victor Harbor branch for 10 years as a regular volunteer in the museum and as an office holder on the branch Committee.

#### Craig Roberts

Craig has given 10 years of service in the Brinkworth Nature Reserve near Port Lincoln, carrying out regular maintenance of the reserve.

#### Trent Porter

Trent has given 10 years of service at Watiparinga Reserve in Eden Hills, carrying out such vital jobs as controlling weeds, maintaining firebreaks and liaising with contractors. He has been chair and coordinator of the volunteer group for the last five years and is an excellent ambassador for the NTSA.

#### Jean Walker

Jean has given 14 years of service to Burnside branch and has been a Beaumont House visitor guide since 1990.

#### Mike Austin

Mike has given 15 years of service to Moonta branch. During that time he has been a dedicated member of the branch committee and administration manager for the Moonta tourist train.

#### Joan Murphy

Joan has given 17 years of service to Burnside branch, serving on the branch committee and as a visitor guide and guide coordinator at Beaumont House.

### NTSA ACHIEVEMENT AWARDS

#### Chris Perriam

Chris has given 44 years of service to Burnside branch and the Trust, his involvement reaching back to as far as the Young Trust. During that time he was a project leader and served as Secretary of Burnside branch. He also held positions on the National Trust Audit, Finance & Governance Committee, Regions & Branches Committee, the Natural Heritage Advisory Committee and on the Council of the National Trust.

#### Kaye Bottrall

Kaye has been Secretary of the Jamestown branch of the National Trust for 3 years. She has organised a number of successful projects, including historical displays and guided walks and also helped produce a number of brochures for the branch. Kaye researches family history for members of the public, who come from all over Australia seeking information.

#### Val Brooks

Val has also been involved with several branch successful Jamestown branch projects, such as the Jamestown Cemetery walks during History Month and the Anzac Display for the Jamestown Show. Val helps

with the research of family history for members of the public and helped produce a number of brochures for the branch.

#### Jill Davidson and Valerie Monaghan

Jill and Valerie received the Award for their outstanding work on advocacy around the campaign to protect the historic Robe Cemetery. The Robe branch, led by Jill as Chair and Valerie as Secretary, worked tirelessly to prevent unsympathetic development proposed next to the cemetery and succeeded in achieving a much better outcome for their community.

#### Madie Bruce

Madie received an award for the vital role she has played in managing the Robe Customs House for the last 6 years. She is an attendant at the Robe Customs House Museum and also co-ordinates the volunteer roster for the museum.

#### Ian Bruce

Ian received this award for his regular work for the Robe branch of the National Trust, including maintenance and fundraising events, and for his achievement in cataloguing and curating the branch collection.

#### Merilyn Kuchel

Merilyn was awarded for her hard work and commitment to the completion of the Beaumont House Garden plan. Over the last five years Merilyn has led the dedicated team of gardeners every Wednesday morning to transform the heritage garden at Beaumont House, including winning several awards.



### Port of Adelaide Branch

The Port of Adelaide branch of the National Trust helped lead the campaign to protect Shed 26 from demolition. They successfully lobbied for State Heritage protection, although that was later overturned by the Minister and the Shed was ultimately demolished. Despite that loss, the advocacy of our Port Adelaide members was an inspiration to many to stand up for our heritage and to work to protect our rapidly disappearing industrial heritage.

### Hahndorf Branch

Since 1980 the Hahndorf branch has organised the highly successful Pioneer Women's Walk Trail from Hahndorf to Beaumont. Now an annual event, it has grown every year, with 900 participants in 2019. It is now established as one of the highlights of the National Trust calendar.

### PRESIDENT'S AWARD

#### Brian McMillan

Brian McMillan has been a member of the National Trust of South Australia since 2003, joined the Willunga Branch of the Trust in August 2010, and was elected Chair in 2011. He also joined the Council of the National Trust and became Regional Councillor for the Southern & Hills Region. During his time on Council he was elected to the position of Vice President and was the National Trust representative to the ACNT for a number of years, attending their meetings and phone conferences and reporting back to Council.

Brian has been involved in setting up and managing numerous branch events over the years, including: The Bassett Boys' Schoolroom 150th Anniversary in 2012; the Willunga 175th Anniversary in 2014; the Willunga Walks App; the Restoration of the Water Tower in the Willunga railway precinct in 2015; the Commemoration of

the Centenary of the opening of Willunga Railway Line in 1915; the Centenary of WW1 display at the Willunga Courthouse amongst many others.

Brian has brought to the NTSA a professionalism in his leadership, establishing communication networks with the local community and Onkaparinga Council and setting up a number of projects which enhanced the profile of the NTSA in Willunga and beyond.

#### Top row (left to right):

Brian McMillan receives the President's Award. Chris Perriam receives a Achievement Award. Annette Humphries receives a Achievement Award on behalf of the Hahndorf branch.

#### Bottom row (left to right):

Jean Walker receives a Service Award. Jill Davidson and Valerie Monaghan of Robe branch receive their Achievement Awards. Merilyn Kuchel receives a Achievement Award.

## SUPPORTERS

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### PARTNERS & SUPPORTERS

ABC Radio Adelaide  
 Adelaide City Council  
 Adelaide Hills Council  
 Adina Treasury Hotel  
 Art Gallery of South Australia  
 Australian Antique & Art Dealers  
 Association  
 Beerenberg Farm  
 BrainHackr  
 Bundanon Trust  
 Burnside Council  
 Burnside Historical Society  
 Celia Craig  
 Children's University  
 Community Alliance  
 Conservation Council of South Australia  
 Conservation Volunteers Australia  
 Construction Industry Training Board  
 Copper Coast Council  
 Country Women's Association  
 Dalemain Estate, UK  
 Department of the Environment and Water  
 DuluxGroup  
 Regional Council of Goyder  
 Greening Australia  
 History Teachers Association of South  
 Australia  
 History Trust of South Australia  
 Music SA  
 National Australia Bank  
 Olives SA  
 Piper Alderman lawyers  
 Recitals Australia  
 Robe District Council  
 SA Open Gardens Scheme  
 South Australian Nature Alliance  
 Stone Ideas  
 Theodore Bruce Auctions  
 Thyne Reid Foundation  
 Trees For Life  
 Victoriana Society of South Australia  
 Volunteering SA and NT  
 Wattle Range Council  
 Wines by Geoff Hardy

### BEQUESTS

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Torrie Stoddart Chapman  
 Yvonne Carter

### PATRONS

In 2013 the former President, Professor Norman Etherington AM, initiated a patron program for the National Trust of South Australia. Over 7 years the Trust has welcomed the support of more than 60 individuals, couples and families. In 2019/20, many current patrons renewed their commitment and several new patrons joined the program. We greatly appreciate their support.

#### Current Patrons

##### Sir George Kingston Patrons

Mrs Joan Beer  
 The Hon Judge Michael Boylan QC & Ms  
 Deborah Morgan  
 Dr John Davenport  
 Prof Norman Etherington AM and Prof  
 Peggy Brock  
 Mr Hugh & Mrs Fiona MacLachlan OAM  
 Mrs Susan Morgan  
 Mr Antony & Mrs Mary Lou Simpson  
 Mr Edwin Michell  
 Dr Patricia Michell OAM  
 Mr Ian Wall OAM  
 Mrs Pamela Wall OAM

##### Edmund Wright Patrons

Dr John Davenport

##### Colonel William Light Patrons

Mrs Barbara Brummitt  
 Mr Paul Leadbeter & Ms Sue Raymond  
 Mr Skip & Mrs Lilly Lipman  
 Mrs Rosemary de Meyrick  
 Mr James Harvey  
 Mr Richard Harvey  
 Mr Christopher Hughes  
 Mrs Kali Hunter-Constantine  
 Mrs Margaret Piper  
 Mrs Josephine Prosser  
 Mrs Louise Rigoni  
 Dr David Shannon  
 Mr Jim & Mrs Doody Taylor  
 Dr Barbara Wall  
 Mrs Pamela Yule  
 Dr David Shannon  
 Mrs Nicola Downer AM  
 The Hon Diana Laidlaw AM

##### Foundation Patrons

Michael Abbott AO QC  
 Cavill Power Products Pty Ltd  
 Mrs Anne Jolly<sup>†</sup>  
 Mr Robert (Bob) Piper AO<sup>†</sup> &  
 Lady Porter<sup>†</sup>  
 Mrs Eve Shannon-Cullity<sup>†</sup>  
 Mrs Marion W Wells<sup>†</sup>  
 Mr Alastair Angas<sup>†</sup>  
 Mrs Margaret Bennett  
 Mrs Skye McGregor  
 Mr Robin & Mrs Helen Greenslade  
 Mrs Cecily Harvey<sup>†</sup>  
 Mr Anthony Hurl  
 The Hon Dr Diana Laidlaw AM  
 Mr John P Maddern<sup>†</sup>  
 The Hon Rod & Mrs Leonie Matheson  
 Mr Peter Morgan<sup>†</sup>  
 The Hon Dr Kemeru Murray AO<sup>†</sup>  
 Mr John Phillips  
 Mrs M P Schroder  
 Mrs Sue Tweddell  
 Mr Cedric Wells<sup>†</sup> OAM  
 Mr R J Whittington QC

## OFFICE BEARERS

Members of the Council of  
the National Trust of South  
Australia at 30 June 2020

Ms Deborah Morgan  
(President)

Mr George Hobbs JP  
(Vice President)

Dr Liz Burge

Mr Bob Cornwell

Mrs Kath Rayner

Ms Caren Martin

Mr Eric Heapy

Mr Paul Leadbeter

Mr James Harvey

Ms Di Wilkins

Mr Graham Hancock

Mr Nigel Ridgway



Ms Deborah Morgan  
(President)



Mr George Hobbs JP  
(Vice President)



Mr Bob Cornwell



Ms Di Wilkins  
(Appointed Nov 2019)



Mr Brian McMillan  
(Resigned Nov 2019)



Mr James Harvey



Mrs Kath Rayner



Ms Caren Martin



Mr Nigel Ridgway  
(Appointed Nov 2019)



Mrs Heidi Thompson  
(Resigned Nov 2019)



Mr Eric Heapy



Mr Paul Leadbeter



Dr Liz Burge



Mr Graham Hancock  
(Appointed Nov 2019)



Dr Walter Dollman  
(Resigned Nov 2019)

# AUDIT & FINANCIAL STATEMENTS



## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NATIONAL TRUST OF SOUTH AUSTRALIA

### Opinion

We have audited the financial report of National Trust of South Australia ("the entity") which comprises the Statement of Financial Position as at 30 June 2020, the Statement of Profit or Loss and Other Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, Notes to the Financial Statements, including a summary of significant accounting policies, and the statement by Members of the Council.

In our opinion, the accompanying financial report of National Trust of South Australia is in accordance with the *Australian Charities and Not-for-profits Commission Act 2012* and the *National Trust of South Australia Act 1955*; including:

- (i) giving a true and fair view of the entity's financial position as at 30 June 2020 and of its financial performance and its cash flows for the year then ended; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Australian Charities and Not-for-profits Commission Regulations 2013*.

### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the entity in accordance with the independence requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information

The Council Members are responsible for the other information. The other information comprises of the information in the Council's report for the year ended 30 June 2020, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF NATIONAL TRUST OF SOUTH AUSTRALIA (Cont)**

***Council Members' Responsibility for the Financial Report***

The Council members of National Trust of South Australia are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, the *Australian Charities and Not-for-profits Commission Act 2012* and the *National Trust of South Australia Act 1955*. This responsibility includes such internal control as the Council members determine is necessary to enable the preparation of the financial report that gives a true and fair view so that it is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council members are responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council members either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

***Auditor's Responsibilities for the Audit of the Financial Report***

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council members.
- Conclude on the appropriateness of the Council members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

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**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF NATIONAL TRUST OF SOUTH AUSTRALIA (CONT)**

**Auditor's Responsibilities for the Audit of the Financial Report (Cont)**

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Council members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Nexia Edwards Marshall*

Nexia Edwards Marshall  
Chartered Accountants

*Damien Pozza*

Damien Pozza  
Partner

Adelaide  
South Australia

11 November 2020

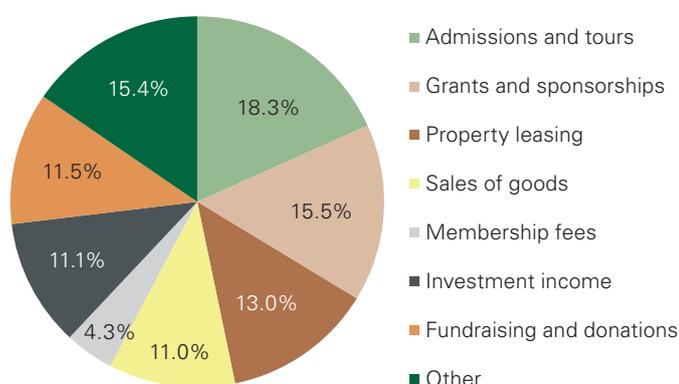
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## FINANCIAL RESULTS

For the year ended 30 June 2020

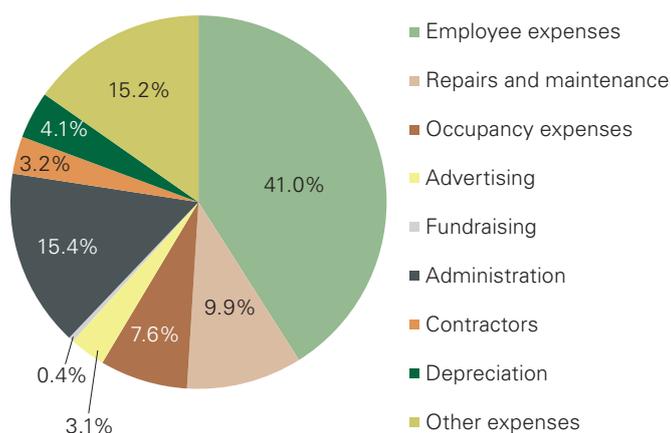
### SOURCES OF INCOME



The financial results for 2019-20 show an overall surplus of \$3,784,173 compared with a surplus of \$3,316,402 in 2018-19. Total income for the year was \$6,807,362 compared with \$6,351,835 in 2018-19. The large surplus for this year reflects the transfer of the North Adelaide Baptist Church buildings to the Trust. This is the most significant and valuable property ever gifted to us. In accepting the gift, Council assessed both the potential costs and opportunities of owning this major asset. Managed proactively, the North Adelaide Baptist Church complex will be financially self-sustaining over the long term.

Shutdowns associated with Covid-19 in the final third of the year had a sudden and dramatic impact on the Trust's income. For the year, overall operating income was down by 17% on 2018-19. Revenue from our public-facing operations was heavily impacted by Covid-19 related site closures, with admissions and tours down 38% and retail sales down 30%. Membership income was also down, as were donations and fundraising receipts. Lease income and investment income were largely unchanged on the previous year, but the overall value of our investments was reduced by a downturn in the stock market.

### EXPENDITURE



Total operating expenditure for the year was slightly down on the previous year. Our major expenditure items are employment costs and the operation, conservation and maintenance of our buildings.

Despite the headwinds caused by Covid-19, The Trust's balance sheet continued to strengthen to its highest ever level. At 30 June 2020 the total assets of the Trust stood at more than \$40 million, an increase from \$36 million in the previous year and up from \$11 million five years ago. Our assets are principally held as property. We have, over the past five years, also developed a separate investment fund for the future financial security of the Trust. The Audit, Finance and Governance Committee oversees the management of that fund which, by the end of 2019-20, had begun to recover from a sudden downturn at the time of the Covid-19 shutdown in March.

Our strong balance sheet provides future security for the ongoing operations of the Trust in an environment of limited government financial support and significant competition for philanthropic giving and corporate sponsorship. Our growing property portfolio provides many new opportunities to generate new income streams and to increase public engagement and participation in heritage conservation and strategic reuse.

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## STATEMENT OF PROFIT OR LOSS

For the year ended 30 June 2020

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NATIONAL TRUST OF SOUTH AUSTRALIA ABN 45 432 652 725

	2020	2019
	\$	\$
<b>Operating revenue</b>		
Admission and tours revenue	442,921	709,221
Grant and sponsorship – operating	375,250	335,793
Revenue from lease	315,666	311,989
Sale of memorabilia	265,900	382,610
Membership fees	103,126	132,735
	1,502,863	1,872,348
<b>Other revenue</b>		
Dividends received	215,163	179,865
Interest received	54,652	68,810
	269,815	248,675
<b>Other income</b>		
Assets transferred from SA Government	-	1,055,800
Assets transferred from other entities	4,960,000	388,000
Donations and fundraising	279,609	406,111
Bequests received	60,000	1,935,875
Fair value movement in investments	(638,285)	(36,323)
Gain on disposal of property	-	323,765
Government COVID- 19 grants	239,500	-
Other income	133,860	157,584
Total revenues and income	6,807,362	6,351,835
<b>Less Expenses</b>		
Employee benefit expense	(1,218,730)	(1,051,475)
Administration expense	(457,123)	(488,236)
Bad debt expense	(18,300)	-
Contractors and consultant fees	(96,420)	(183,687)
Repairs and maintenance expense	(295,449)	(221,719)
Occupancy expense	(224,305)	(254,862)
Advertising expense	(92,433)	(107,096)
Depreciation expense	(121,507)	(115,656)
Fundraising and special events expenses	(12,478)	(30,095)
Grant expenditure	(34,507)	(3,048)
Sundry expenses	(451,937)	(579,577)
Total Expenses	(3,023,189)	(3,035,433)
<b>Current year surplus</b>	3,784,173	3,316,402

## STATEMENT OF FINANCIAL POSITION

As at 30 June 2020

NATIONAL TRUST OF SOUTH AUSTRALIA ABN 45 432 652 725

	2020	2019
	\$	\$
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	2,691,915	3,577,538
Trade and other receivables	345,157	212,866
Inventories	117,545	111,327
<b>Total Current Assets</b>	<u>3,154,617</u>	<u>3,901,731</u>
<b>Non-current Assets</b>		
Financial assets	2,939,694	3,082,887
Property, plant and equipment	35,461,832	30,364,434
Intangible assets	26,126	30,480
<b>Total Non-current Assets</b>	<u>38,427,652</u>	<u>33,477,801</u>
<b>Total Assets</b>	<u>41,582,269</u>	<u>37,379,532</u>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Trade and other payables	739,237	783,273
Employee provisions	115,394	121,487
Contract liabilities	515,788	189,589
Borrowings	121,579	119,869
<b>Total Current Liabilities</b>	<u>1,491,998</u>	<u>1,094,349</u>
<b>Non-current Liabilities</b>		
Employee provisions	67,300	44,682
<b>Total Non-current Liabilities</b>	<u>67,300</u>	<u>44,682</u>
<b>Total Liabilities</b>	<u>1,559,298</u>	<u>1,139,031</u>
<b>Net Assets</b>	<u>40,022,971</u>	<u>36,240,501</u>
<b>EQUITY</b>		
Retained surplus	19,694,110	15,909,937
Reserves	20,328,861	20,330,564
<b>Total Equity</b>	<u>40,022,971</u>	<u>36,240,501</u>



With thanks to our corporate supporters

WINES BY: **GEOFF HARDY**

FROM THE  
**BEERENBERG**  
FAMILY FARM

The National Trust of South Australia is a community-based membership organisation established in 1955.

We work to preserve, protect and promote our built, natural and cultural heritage with the support of our members, volunteers and supporters.

This document is available from [nationaltrust.org.au/sa](http://nationaltrust.org.au/sa)

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